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## From the "Little Red Book" to the "Purple" Book: Transforming Intelligence into a Profession One Page at a Time

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By Andrew B. Stone

Biblioscholar Nov 2012, 2012. Taschenbuch. Book Condition: Neu. 246x189x6 mm. This item is printed on demand - Print on Demand Neuware - Ethics-based decision-making problems perennially plague the U.S. Intelligence Community. Attempts by Congress and the Executive Branch to inculcate in the individual Intelligence Officer a sense of responsibility to both the organization and society and act according to sound ethical principles failed to take root. However, much of that failure has to do with the approach taken toward fixing what was perceived to be broken. The author takes the position that what sets apart traditional professions from other trades is contained within Samuel Huntington's fundamental and enduring characteristics of professions: Expertise, Responsibility and Corporateness. Using this framework establishes that Intelligence does not rate well when measured against Huntington's criteria. From that analysis, the author offers a case study of the American legal profession as a means of discovering how that profession addresses some of the aspects found deficient in the assessment of Intelligence. In that case study, the Intelligence Community finds a model that it can adapt for its own quest for professionalization. The monograph concludes that the quest for the ethical conduct is not lost, provided the following...



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